

**Democratic Services Section
Legal and Civic Services Department
Belfast City Council
City Hall
Belfast
BT1 5GS**



**Belfast
City Council**

12th September, 2025

**MEETING OF THE BELFAST WATERFRONT AND ULSTER HALL LTD
SHAREHOLDERS' COMMITTEE**

Dear Alderman/Councillor,

The above-named Committee will meet in the Lavery Room - City Hall and remotely via MS Teams on Monday, 15th September, 2025 at 5.15 pm, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully,

John Walsh

Chief Executive

AGENDA:

1. **Routine Matters**

- (a) Apologies
- (b) Minutes
- (c) Declarations of Interest

2. **Capital and Maintenance Update (Pages 1 - 4)**

3. **Restricted Items**

- (a) Annual Report and Financial Statements for the year ended 31st March 2025
(Pages 5 - 46)
- (b) 2025/26 Quarter 1 Performance Update (Pages 47 - 66)
- (c) Internal Audit Update (Pages 67 - 82)
- (d) Review of Governance Arrangements (Pages 83 - 86)
- (e) Reserved Matters (Pages 87 - 92)